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## DOVER REPORTS FULL YEAR DILUTED EARNINGS PER SHARE FROM CONTINUING OPERATIONS OF \$4.61 (\$5.93 ON AN ADJUSTED BASIS); PROVIDES 2020 GUIDANCE

**DOWNERS GROVE, III., January 30, 2020** — Dover (NYSE: DOV), a diversified global manufacturer, announced its financial results for the fourth quarter and full year ended December 31, 2019.

			 onths E ember 3				Ended 1,		
(\$ in millions, except per share data)	2	019	2018		% Change		2019	2018	% Change
U.S. GAAP from continuing operati									
Revenue	\$	1,776	\$ 1,809	(1	.8)%	\$	7,136	\$ 6,992	2.1 %
Earnings		168	158	6	.4 %		678	591	14.7 %
Diluted EPS		1.15	1.07	7	.5 %		4.61	3.89	18.5 %
Non-GAAP from continuing operation	ions								
Organic revenue growth				(1	.1)%				3.8 %
Adjusted earnings <sup>1</sup>		226	211	7	.0 %		872	756	15.4 %
Adjusted diluted EPS		1.54	1.43	7	.7 %		5.93	4.97	19.3 %

<sup>&</sup>lt;sup>1</sup> For the three months ended December 31, 2019 and 2018, adjusted earnings excluded after tax acquisition-related amortization costs of \$25.1 million and \$26.3 million, respectively, and rightsizing and other costs of \$14.2 million and \$29.6 million, respectively. In addition, the three months ended December 31, 2019, also excluded a \$18.4 million loss on extinguishment of debt, and the three months ended December 31, 2018 excluded a \$2.8 million net benefit from the Tax Cuts & Jobs Act.

For the full years ended December 31, 2019 and December 31, 2018, adjusted earnings excluded after tax acquisition-related amortization costs of \$103.6 million and \$109.3 million, respectively, and rightsizing and other costs of \$25.4 million and \$58.3 million, respectively. In addition, full year 2019 excluded a \$46.9 million non-cash after-tax loss on assets held for sale related to Finder, as well as a \$18.4 million loss on extinguishment of debt. Full year 2018 excluded a \$2.8 million net benefit from the Tax Cuts & Jobs Act.

For the quarter ended December 31, 2019, Dover generated revenue of \$1.8 billion, a decline of 2% (-1% organic) compared to the fourth quarter of the prior year. GAAP earnings from continuing operations of \$168 million increased 6%, and GAAP diluted EPS of \$1.15 was up 7%. On an adjusted basis, earnings from continuing operations of \$226 million grew 7%, and adjusted diluted EPS of \$1.54 was up 8% versus the comparable guarter of the prior year.

For the full year ended December 31, 2019, Dover generated revenue of \$7.1 billion, up 2% (+4% organic) compared to the prior year. GAAP earnings from continuing operations of \$678 million increased by 15%, and GAAP diluted EPS of \$4.61 was up 19%. On an adjusted basis, earnings from continuing

operations of \$872 million grew 15%, and adjusted diluted EPS of \$5.93 was up 19% versus the prior year.

A full reconciliation between GAAP and adjusted measures is included as an exhibit herein.

#### **MANAGEMENT COMMENTARY:**

Dover's President and Chief Executive Officer, Richard J. Tobin, said, "Dover delivered solid results in the fourth quarter. As expected, revenue declined slightly as we faced a difficult comparable from the fourth quarter of 2018. Segment EBIT margin continued to expand year-over-year, consistent with prior quarters as our margin improvement and operational efficiency programs continue to deliver tangible results.

"During the fourth quarter, our Fueling Solutions segment grew despite a challenging comparable quarter in 2018, driven by strong global demand, most notably in North America on a pickup in EMV compliance activity. Solid growth in Engineered Products was driven by healthy activity in both the waste handling equipment and software business and aftermarket vehicle services.

"The Imaging & Identification segment declined slightly in the quarter, a result of continued slower marking & coding activity in Asia, as well as slower activity in the digital textile printing business. The Pumps & Process Solutions segment posted a revenue decline, primarily due to comparable calendarization in our plastics processing business as well as slower demand in our pumps and precision components businesses as a result of channel inventory drawdowns. The segment's biopharma business continued its double-digit growth trajectory. Finally, Refrigeration & Food Equipment segment had a slower quarter due to continued softness in new food retail store builds negatively impacting our systems volumes, partially offset by continued strength in core food retail case products and return to growth in our beverage can making and heat exchangers businesses.

"Overall, Dover delivered strong results for the full year 2019 despite an uncertain economic backdrop. Revenue growth was healthy across a majority of the portfolio and our businesses converted it well into earnings. Our strong operational execution delivered a significant increase in comparable cash flow and was complemented by value-creating and disciplined capital allocation, including large capital projects focused on growth and productivity, several attractive bolt-on acquisitions, and opportunistic share repurchases.

"As we enter 2020, most markets remain constructive. Order backlog is up year-over-year in four out of five segments, we are progressing well on multiple in-flight cost and productivity initiatives, and our M&A pipeline remains active. We are well-positioned to deliver top-line growth, margin expansion and solid EPS accretion in 2020, as outlined in our September investor meeting. Our strategy remains unchanged for 2020: drive value-creation through sustained growth, continued profitability improvement, strong cash flow and smart organic and inorganic capital deployment."

## **FULL YEAR 2020 GUIDANCE:**

In 2020, Dover expects to generate GAAP EPS in the range of \$5.48 to \$5.68 (adjusted EPS of \$6.20 to \$6.40), based on full year revenue growth of 2% to 3%. A full reconciliation between forecasted GAAP and forecasted adjusted measures is included as an exhibit herein.

### **SUBSEQUENT EVENTS:**

On January 24, 2020, Dover closed the previously-announced acquisition of Systech International, a leading provider of traceability and brand-protection software solutions to global pharmaceutical and FMCG manufacturers. The transaction is expected to deliver accretive first year adjusted EPS.

On January 24, 2020, Dover signed an agreement to acquire Soft-Pak, Incorporated, a provider of software solutions for waste handling fleets. The transaction is expected to close in Q1 2020.

## **CONFERENCE CALL INFORMATION:**

Dover will host a webcast and conference call to discuss its fourth quarter and full year 2019 results and 2020 guidance at 10:00 A.M. Eastern Time (9:00 A.M. Central Time) on Thursday, January 30, 2020. The webcast can be accessed on the Dover website at dovercorporation.com. The conference call will also be made available for replay on the website. Additional information on Dover's fourth quarter and full year results and its operating segments can be found on the Company's website.

#### **ABOUT DOVER:**

Dover is a diversified global manufacturer with annual revenue of over \$7 billion. We deliver innovative equipment and components, specialty systems, consumable supplies, software and digital solutions, and support services through five operating segments: Engineered Products, Fueling Solutions, Imaging & Identification, Pumps & Process Solutions, and Refrigeration & Food Equipment. Dover combines global scale with operational agility to lead the markets we serve. Recognized for our entrepreneurial approach for over 60 years, our team of 24,000 employees takes an ownership mindset, collaborating with customers to redefine what's possible. Headquartered in Downers Grove, Illinois, Dover trades on the New York Stock Exchange under "DOV." Additional information is available at dovercorporation.com.

### FORWARD-LOOKING STATEMENTS:

This press release contains "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995, as amended. All statements in this document other than statements of historical fact are statements that are, or could be deemed, "forward-looking" statements. Forward-looking statements are subject to numerous important risks, uncertainties, assumptions and other factors, some of which are beyond the Company's control. Factors that could cause actual results to differ materially from current expectations include, among other things, general economic conditions and conditions in the particular markets in which we operate, changes in customer demand and capital spending, competitive factors and pricing pressures, our ability to develop and launch new products in a cost-effective manner, our ability to realize synergies from newly acquired businesses, and our ability to derive expected benefits from restructuring, productivity initiatives and other cost reduction actions. For details on the risks and uncertainties that could cause our results to differ materially from the forward-looking statements contained herein, we refer you to the documents we file with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended December 31, 2018, and our Quarterly Reports on Form 10-Q and Current Reports on Form 8-K. These documents are available from the Securities and Exchange Commission, and on our website, dovercorporation.com. The Company undertakes no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise.

## INVESTOR SUPPLEMENT - FOURTH QUARTER AND FULL YEAR 2019

# DOVER CORPORATION CONSOLIDATED STATEMENTS OF EARNINGS

(unaudited)(in thousands, except per share data)

9 \$	<b>2018</b> 1,808,950		2019		
	1,808,950		2019		2018
4		\$	7,136,397	\$	6,992,118
	1,163,979		4,515,459		4,432,562
5	644,971		2,620,938		2,559,556
3	426,198		1,599,098		1,716,444
_	_		46,946		_
2	218,773		974,894		843,112
6	32,015		125,818		130,972
(8)	(2,201)		(4,526)		(8,881)
3	_		23,543		_
1)	2,284		(12,950)		(4,357)
2	186,675		843,009		725,378
0	28,700		165,091		134,233
2	157,975		677,918		591,145
	(16,406)				(20,878)
2 \$	141,569	\$	677,918	\$	570,267
6 \$	1.08	\$	4.67	\$	3.94
_	(0.11)		_		(0.14)
6 \$	0.97	\$	4.67	\$	3.80
6	146,007		145,198		149,874
5 \$	1.07	\$	4.61	\$	3.89
_	(0.11)		_		(0.14)
5 \$	0.96	\$	4.61	\$	3.75
90	147,940		146,992		152,133
9 \$	0.48	\$	1.94	\$	1.90
	32	3 426,198 - ————————————————————————————————————	3	3       426,198       1,599,098         -       -       46,946         2       218,773       974,894         6       32,015       125,818         8)       (2,201)       (4,526)         3       -       23,543         1)       2,284       (12,950)         2       186,675       843,009         0       28,700       165,091         2       157,975       677,918         -       (16,406)       -         2       \$       141,569       \$         6       \$       0.97       \$         6       \$       146,007       145,198         5       \$       1.07       \$         6       \$       1.07       \$         6       \$       0.96       \$         5       \$       0.96       \$         6       \$       0.96       \$         6       \$       0.96       \$	3       426,198       1,599,098         —       46,946         2       218,773       974,894         6       32,015       125,818         8)       (2,201)       (4,526)         3       —       23,543         1)       2,284       (12,950)         2       186,675       843,009         0       28,700       165,091         2       157,975       677,918         -       (16,406)       —         2       \$       141,569       \$         6       \$       1.08       \$       4.67       \$         6       \$       0.97       \$       4.67       \$         6       \$       146,007       \$       4.61       \$         5       \$       1.07       \$       4.61       \$         6       \$       1.07       \$       4.61       \$         6       \$       0.96       \$       4.61       \$         9       \$       0.96       \$       4.61       \$         9       \$       0.96       \$       4.61       \$         9       \$       0.

<sup>\*</sup> Per share data may be impacted by rounding.

## DOVER CORPORATION QUARTERLY SEGMENT INFORMATION

(unaudited)(in thousands)

2018

68,090 \$

2019

			2019					2018			
	Q1	Q2	Q3	Q4	FY 2019	Q1	Q2	Q3	Q4	FY 2018	
REVENUE											
Engineered Products	\$ 418,851	\$ 429,928	\$ 426,689	\$ 422,089	\$ 1,697,557	\$ 402,980	\$ 416,552	\$ 401,243	\$ 412,372	\$1,633,147	
Fueling Solutions	373,050	390,586	411,769	444,772	1,620,177	319,304	363,355	367,617	415,314	1,465,590	
Imaging & Identification	268,354	266,588	275,109	274,420	1,084,471	268,654	286,458	270,299	284,432	1,109,843	
Pumps & Process Solutions	330,219	338,924	341,337	328,048	1,338,528	308,840	330,337	322,506	370,210	1,331,893	
Refrigeration & Food Equipment	334,643	385,474	370,335	306,165	1,396,617	338,235	401,766	386,214	326,878	1,453,093	
Intra-segment eliminations	(360)	(794)	106	95	(953)	(342)	(374)	) (476	) (256	(1,448	
Total consolidated revenue	\$1,724,757	\$1,810,706	\$1,825,345	\$ 1,775,589	\$ 7,136,397	\$1,637,671	\$1,798,094	\$1,747,403	\$1,808,950	\$6,992,118	
						_					
NET EARNINGS											
Segment Earnings:											
Engineered Products	\$ 67,119	\$ 77,129	\$ 74,367	\$ 73,233	\$ 291,848	\$ 59,363	\$ 67,331	\$ 64,570	\$ 61,104	\$ 252,368	
Fueling Solutions	37,230	52,637	68,069	73,937	231,873	22,709	35,342	40,615	53,589	152,255	
Imaging & Identification	55,955	54,641	61,655	57,233	229,484	42,703	59,318	44,144	52,737	198,902	
Pumps & Process Solutions 1	14,991	76,278	77,433	71,379	240,081	44,639	57,686	60,592	74,632	237,549	
Refrigeration & Food Equipment	24,807	44,375	35,211	14,439	118,832	29,182	51,372	42,434	13,131	136,119	
Total segment earnings (EBIT)	200,102	305,060	316,735	290,221	1,112,118	198,596	271,049	252,355	255,193	977,193	
Corporate expense / other <sup>2</sup>	30,866	24,512	28,658	63,781	147,817	30,763	30,050	30,207	38,704	129,724	
Interest expense	31,808	31,754	31,410	30,846	125,818	35,640	32,125	31,192	32,015	130,972	
Interest income	(890)	(945)	(1,263)	(1,428)	(4,526)	(2,057)	(2,563)	) (2,060	) (2,201	) (8,881	
Earnings before provision for	120 240	240.720	257.020	107.000	0.42.000	124.050	244 407	102.040	100.675		
Income taxes	138,318	249,739	257,930	197,022	843,009	134,250	211,437	•		•	
Provision for income taxes	32,613	51,654	51,924	28,900	165,091	24,841	44,981	35,711	28,700	•	
Earnings from continuing operations Earnings (loss) from discontinued	105,705	198,085	206,006	168,122	677,918	109,409	166,456	157,305	157,975	591,145	
operations, net			_	_	_	22,025	(26,497	) —	(16,406	(20,878	
Net earnings	\$ 105,705	\$ 198,085	\$ 206,006	\$ 168,122	\$ 677,918	\$ 131,434	\$ 139,959	\$ 157,305	\$ 141,569	\$ 570,267	
0504545 44 D C'''											
SEGMENT MARGIN	40.0.0	4700	47.4.01	47.4.00	4=0.00	4470	40.0.0	40.40	, , , , , , , ,	/ 4==-	
Engineered Products	16.0 %	17.9 %	17.4 %								
Fueling Solutions	10.0 %	13.5 %	16.5 %								
Imaging & Identification	20.9 %	20.5 %	22.4 %								
Pumps & Process Solutions <sup>1</sup>	4.5 %	22.5 %	22.7 %								
Refrigeration & Food Equipment	7.4 %	11.5 %	9.5 %								
Total segment operating margin	11.6 %	16.8 %	17.4 %	16.3 %	15.6 %	12.1 %	15.1 %	6 14.4 %	6 14.1 %	6 14.0 °	
DEDDEOLATION AND AMORTICS	ON EVERY										
DEPRECIATION AND AMORTIZATI			¢ 40.005	<b>d</b> 40.400	6 44 000	h 44.440	ф 44.000	<b>6</b> 40 500	e 44.700	A 44.00	
Engineered Products	\$ 10,359					\$ 11,443				•	
Fueling Solutions	17,879	18,945	18,744	19,477	75,045	17,017	17,241				
Imaging & Identification	7,435	7,413	7,360	8,322	30,530	7,797	7,916				
Pumps & Process Solutions <sup>1</sup>	17,548	16,201	16,018	17,817	67,584	17,431	17,741				
Refrigeration & Food Equipment	13,011	12,777	13,047	12,525	51,360	13,579	13,524			•	
Corporate	1,506	1,981	1,523	1,726	6,736	1,358	1,595	1,399	1,429	5,781	
Total depreciation and amortization	\$ 67.738	\$ 67.760	\$ 66.787	\$ 60,003	\$ 272 287	\$ 68 625	\$ 60.303	\$ 68.000	\$ 76.562	¢ 282 580	

<sup>&</sup>lt;sup>1</sup> Q1 and FY 2019 include a \$46,946 loss on assets held for sale for Finder Pompe S.r.l. ("Finder").

expense

67,769 \$ 66,787 \$ 69,993 **\$ 272,287** \$ 68,625 \$ 69,303 \$

<sup>&</sup>lt;sup>2</sup> Q4 and FY 2019 include a \$23,543 loss on early extinguishment of debt.

# DOVER CORPORATION QUARTERLY EARNINGS PER SHARE

(unaudited)(in thousands, except per share data\*)

## **Earnings Per Share**

<u>Lamings Fer Share</u>					2018													
	Q1		Q2	C	)3	Q4		FY 2019		Q1	Q2			Q3		Q4	F١	2018
Basic earnings (loss) per com	mon sha	e:																
Continuing operations	\$ 0.7	73 \$	1.36	\$	1.42	\$ 1.	16	\$ 4.67	\$	0.71	\$ 1	.10	\$	1.07	\$	1.08	\$	3.94
Discontinued operations	-	_	_		_		_	_		0.14	(0	.17)	)	_		(0.11)		(0.14)
Net earnings	\$ 0.7	73 \$	1.36	\$	1.42	\$ 1.	16	\$ 4.67	\$	0.85	\$ 0	.92	\$	1.07	\$	0.97	\$	3.80
Diluted earnings (loss) per con	mmon sh	are:																
Continuing operations	\$ 0.7	72 \$	1.35	\$	1.40	\$ 1.	15	\$ 4.61	\$	0.70	\$ 1	.08	\$	1.05	\$	1.07	\$	3.89
Discontinued operations	-	_	_		_		_	_		0.14	(0	.17)	)	_		(0.11)		(0.14)
Net earnings	\$ 0.7	72 \$	1.35	\$	1.40	\$ 1.	15	\$ 4.61	\$	0.84	\$ 0	.91	\$	1.05	\$	0.96	\$	3.75
Net earnings (loss) and weigh	ted avera	ge sl	hares us	ed in	calc	ulated e	arr	nings per	shar	e amou	nts are	as	foll	ows:				
Net earnings (loss):																		
Continuing operations	\$105,70	)5 \$	198,085	\$206	5,006	\$168,1	22	\$677,918	\$1	09,409	\$166,4	156	\$15	57,305	\$15	57,975	\$59	91,145
Discontinued operations	-	_	_		_		_	_		22,025	(26,4	197)	)	_	(1	16,406)	(2	20,878)
Net earnings	\$105,70	)5 \$	198,085	\$206	5,006	\$168,1	22	\$677,918	\$1	31,434	\$139,9	959	\$1	57,305	\$14	41,569	\$57	70,267
Weighted average shares outs	tanding:																	
Basic	145,08	37	145,366	145	5,372	144,9	66	145,198	1	54,520	151,7	744	14	47,344	14	46,007	14	19,874
Diluted	146,91	11	147,179	147	7,051	146,7	90	146,992	1	57,090	153,9	938	14	49,457	14	47,940	15	52,133

<sup>\*</sup> Per share data may be impacted by rounding.

# DOVER CORPORATION CONSOLIDATED BALANCE SHEETS

(unaudited)(in thousands)

	Dece	mber 31, 2019	Dec	ember 31, 2018
Assets:				
Cash and cash equivalents	\$	397,253	\$	396,221
Receivables, net of allowances		1,217,190		1,231,859
Inventories, net		806,141		748,796
Prepaid and other current assets		127,846		126,878
Property, plant and equipment, net		842,318		806,497
Goodwill		3,783,347		3,677,328
Intangible assets, net		1,055,014		1,134,256
Other assets and deferred charges		440,368		243,936
Total assets	\$	8,669,477	\$	8,365,771
Liabilities and Stockholders' Equity:				
Notes payable	\$	84,700	\$	220,318
Payables and accrued expenses		1,665,191		1,607,103
Deferred taxes and other non-current liabilities		901,210		826,024
Long-term debt		2,985,716		2,943,660
Stockholders' equity		3,032,660		2,768,666
Total liabilities and stockholders' equity	\$	8,669,477	\$	8,365,771

# DOVER CORPORATION CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS

(unaudited)(in thousands)

	Years Ende	Years Ended December 31,							
	2019	2018							
Operating activities:									
Net earnings	\$ 677,918	3 \$ 570,267							
Loss from discontinued operations, net	<u> </u>	- 20,878							
Loss on assets held for sale	46,946	)							
Loss on extinguishment of debt	23,543	<b>-</b>							
Depreciation and amortization	272,287	282,580							
Stock-based compensation	29,702	23,698							
Contributions to employee benefit plans	(21,436	3) (25,933)							
Net change in assets and liabilities	(83,654	(82,297)							
Net cash provided by operating activities	945,306	789,193							
Investing activities:									
Additions to property, plant and equipment	(186,804	(170,994)							
Acquisitions (net of cash and cash equivalents acquired)	(215,687								
Proceeds from the sale of property, plant and equipment	4,168	•							
Proceeds from the sale of businesses	24,218								
Other	(10,150	·							
Net cash used in investing activities	(384,255								
Financing activities:		200 242							
Cash received from Apergy, net of cash distributed	(405.056	- 689,643							
Change in commercial paper and notes payable, net	(135,650	, , , , , , , , , , , , , , , , , , , ,							
Net increase (decrease) in long-term debt	42,357	· · · · · · · · · · · · · · · · · · ·							
Dividends to stockholders	(282,197								
Purchase of common stock	(143,280								
Payments to settle employee tax obligations on exercise	(37,370	•							
Other	(1,902	<u> </u>							
Net cash used in financing activities	(558,042	(897,838)							
Net cash used in discontinued operations		- (14,263							
Effect of exchange rate changes on cash	(1,977	7) 10,645							
Net (decrease) increase in cash and cash equivalents	1,032	2 (357,743)							
Cash and cash equivalents at beginning of period	396,221	• • • • • • • • • • • • • • • • • • • •							
Cash and cash equivalents at beginning of period	\$ 397,253								

## DOVER CORPORATION QUARTERLY ADJUSTED EARNINGS AND ADJUSTED EARNINGS PER SHARE (NON-GAAP)

(unaudited)(in thousands, except per share data\*)

## **Non-GAAP Reconciliations**

			2019					2018		
	Q1	Q2	Q3	Q4	FY 2019	Q1	Q2	Q3	Q4	FY 2018
Adjusted earnings:										
Earnings from continuing operations	\$105,705	\$198,085	\$206,006	\$ 168,122	\$ 677,918	\$109,409	\$166,456	\$157,305	\$157,975	\$591,145
Acquisition-related amortization, pretax $^{\rm 1}$	35,635	34,997	34,244	33,460	138,336	38,150	38,072	34,997	35,078	146,297
Acquisition-related amortization, tax impact <sup>2</sup>	(8,964	(8,777)	(8,624)	(8,403)	(34,768)	(9,716)	(9,683)	(8,785)	(8,817)	(37,001)
Rightsizing and other costs, pre-tax <sup>3</sup>	3,963	6,457	3,807	17,926	32,153	4,371	6,808	24,201	37,448	72,828
Rightsizing and other costs, tax impact <sup>2</sup>	(861)	) (1,377)	(806)	(3,745)	(6,789)	(797)	(1,448)	(4,477)	(7,809)	(14,531)
Loss on extinguishment of debt, pretax $^{4}$	_	_	_	23,543	23,543	_	_	_	_	_
Loss on extinguishment of debt, tax impact <sup>2</sup>	_	_	_	(5,163)	(5,163)	_	_	_	_	_
Loss on assets held for sale 5	46,946	_	_	_	46,946	_	_	_	_	_
Tax Cuts and Jobs Act <sup>6</sup>		_	_	_	_	_	_	_	(2,832)	(2,832)
Adjusted earnings from continuing operations	\$182,424	\$229,385	\$234,627	\$ 225,740	\$ 872,176	\$141,417	\$200,205	\$203,241	\$211,043	\$755,906
Adjusted diluted earnings per shar	e:									
Diluted earnings per share from continuing operations	\$ 0.72	\$ 1.35	\$ 1.40	\$ 1.15	\$ 4.61	\$ 0.70	\$ 1.08	\$ 1.05	\$ 1.07	\$ 3.89
Acquisition-related amortization, pretax $^{\rm 1}$	0.24	0.24	0.23	0.23	0.94	0.24	0.25	0.23	0.24	0.96
Acquisition-related amortization, tax impact <sup>2</sup>	(0.06	(0.06)	(0.06)	(0.06)	(0.24)	(0.06)	(0.06)	(0.06)	(0.06)	(0.24)
Rightsizing and other costs, pre-tax <sup>3</sup>	0.03	0.04	0.03	0.12	0.22	0.03	0.04	0.16	0.25	0.48
Rightsizing and other costs, tax impact <sup>2</sup>	(0.01)	) (0.01)	(0.01)	(0.03)	(0.06)	(0.01)	(0.01)	(0.03)	(0.05)	(0.10)
Loss on extinguishment of debt, pretax $^{4}$	_	_	_	0.16	0.16	_	_		_	_
Loss on extinguishment of debt, tax impact <sup>2</sup>	_	_	_	(0.04)	(0.04)	_	_	_	_	_
Loss on assets held for sale 5	0.32	_	_	_	0.32	_	_	_		_
Tax Cuts and Jobs Act <sup>6</sup>									(0.02)	(0.02)
Adjusted diluted earnings per share from continuing operations	\$ 1.24	\$ 1.56	\$ 1.60	\$ 1.54	\$ 5.93	\$ 0.90	\$ 1.30	\$ 1.36	\$ 1.43	\$ 4.97

<sup>&</sup>lt;sup>1</sup> Includes amortization on acquisition-related intangible assets and inventory step-up.

<sup>&</sup>lt;sup>2</sup> Adjustments were tax effected using the statutory tax rates in the applicable jurisdictions or the effective tax rate, where applicable, for each period.

<sup>&</sup>lt;sup>3</sup> Rightsizing and other costs include actions taken on employee reductions, facility consolidations and site closures, product line exits and other associated asset charges.

<sup>&</sup>lt;sup>4</sup> Represents a loss on early extinguishment of €300,000 2.125% notes due 2020 and \$450,000 4.30% notes due 2021.

<sup>&</sup>lt;sup>5</sup> Represents a loss on assets held for sale of Finder. Under local law, no tax benefit is realized from the loss on the sale of a wholly-owned business.

<sup>&</sup>lt;sup>6</sup> 2018 tax benefits related to additional Tax Cuts and Jobs Act regulatory guidance covered by SAB 118.

<sup>\*</sup> Per share data and totals may be impacted by rounding.

## DOVER CORPORATION QUARTERLY SEGMENT ADJUSTED EBIT AND ADJUSTED EBITDA (NON-GAAP)

(unaudited)(in thousands)

## Non-GAAP Reconciliations

				2019				2018						
		Q1	Q2	Q3	Q4	FY 2019		Q1	Q2	Q3	Q4	FY 2018		
ADJUSTED SEGMENT EBIT AND	ADJ	USTED EBIT	ΓDA											
Engineered Products:														
Segment earnings (EBIT)	\$	67,119 \$	77,129 \$	74,367 \$	73,233	\$ 291,848	\$	59,363 \$	67,331 \$	64,570 \$	61,104	\$ 252,368		
Rightsizing and other costs		80	1,125	590	1,355	3,150		463	417	2,713	3,693	7,286		
Adjusted EBIT - Segment		67,199	78,254	74,957	74,588	294,998		59,826	67,748	67,283	64,797	259,654		
Adjusted EBIT %		16.0 %	18.2 %	17.6 %	17.7 %	17.4 %		14.8 %	16.3 %	16.8 %	15.7 %	15.9 %		
Adjusted D&A <sup>2</sup>		10,359	9,855	10,095	10,126	40,435		11,443	11,286	10,528	11,230	44,487		
Adjusted EBITDA - segment	\$	77,558 \$	88,109 \$	85,052 \$	84,714		\$	71,269 \$	79,034 \$	77,811 \$	76,027			
Adjusted EBITDA %	•	18.5 %	20.5 %	19.9 %	20.1 %	19.8 %	•	17.7 %	19.0 %	19.4 %	18.4 %	18.6 %		
Fueling Solutions:														
Segment earnings (EBIT)	\$	37,230 \$	52,637 \$	68,069 \$	73,937	\$ 231,873	\$	22,709 \$	35,342 \$	40,615 \$	53,589	\$ 152,255		
Rightsizing and other costs	Ť	752	1,768	811	1,554	4,885	Ť	1,112	1,623	5,922	6,675	15,332		
Adjusted EBIT - Segment	_	37,982	54,405	68,880	75,491	236,758	_	23,821	36,965	46,537	60,264	167,587		
Adjusted EBIT %		10.2 %	13.9 %	16.7 %	17.0 %	14.6 %		7.5 %	10.2 %	12.7 %	14.5 %	11.4 %		
Adjusted D&A <sup>2</sup>		17,879	18,945	18,744	19,477	75,045		17,017	17,241	16,877	17,328	68,463		
Adjusted EBITDA - segment	\$	55,861 \$	73,350 \$	87,624 \$	94,968		\$	40,838 \$	54,206 \$	63,414 \$	77,592			
Adjusted EBITDA %	Ψ	15.0 %	18.8 %	21.3 %	21.4 %	19.2 %	Ψ	12.8 %	14.9 %	17.3 %	18.7 %	16.1 %		
Imaging & Identification:		10.0 /0	10.0 70	21.0 /0	21.4 /0	13.2 /0		12.0 /0	14.5 /0	17.5 /0	10.7 70	10.1 /0		
Segment earnings (EBIT)	\$	55,955 \$	54,641 \$	61,655 \$	57,233	\$ 229,484	\$	42,703 \$	59,318 \$	44,144 \$	52,737	\$ 198,902		
Rightsizing and other costs	Ψ	389	1,268	301	4,392	6,350	Ψ	899	347	7,923	3,476	12,645		
Adjusted EBIT - Segment	_	56,344	55,909	61,956	61,625	235,834	_	43,602	59,665	52,067	56,213	211,547		
Adjusted EBIT %		21.0 %	21.0 %	22.5 %	22.5 %	233,834		16.2 %	20.8 %	19.3 %	19.8 %	19.1 %		
Adjusted D&A <sup>2</sup>		7,336	7,317	7,286	7,892	29,831		7,797	7,916	7,675	7,392	30,780		
Adjusted EBITDA - segment	\$	63,680 \$	63,226 \$	69,242 \$	69,517		\$	51,399 \$	67,581 \$	59,742 \$	63,605			
Adjusted EBITDA %	Ψ	23.7 %	23.7 %	25.2 %	25.3 %	24.5 %	φ	19.1 %	23.6 %	22.1 %	22.4 %	21.8 %		
Pumps & Process Solutions:		23.1 70	23.1 70	23.2 70	23.3 %	24.5 %		19.1 70	23.0 %	22.1 70	22.4 70	21.0 70		
Segment earnings (EBIT)	\$	14,991 \$	76,278 \$	77,433 \$	71,379	\$ 240,081	\$	44,639 \$	57,686 \$	60,592 \$	74 622	\$ 237,549		
J ,	Ψ	414	903	943	3,868	6,128	φ	653	2,071	4,552	74,632 6,099	13,375		
Rightsizing and other costs  Loss on assets held for sale 1		46,946			3,000	46,946			•	4,002		13,373		
Adjusted EBIT - Segment	_	62,351			75,247	293,155	_	<u> </u>	<u> </u>	65,144	80,731	250,924		
Adjusted EBIT %		•	22.8 %	•	22.9 %					·				
Adjusted D&A <sup>2</sup>		18.9 %		23.0 %		21.9 %		14.7 %	18.1 %	20.2 %	21.8 %	18.8 %		
	_	17,548	16,199	16,018	17,004	66,769	_	17,431	17,741	18,078	17,823	71,073		
Adjusted EBITDA - segment	\$	79,899 \$	93,380 \$	94,394 \$	92,251		\$	62,723 \$	77,498 \$	83,222 \$	98,554	•		
Adjusted EBITDA %		24.2 %	27.6 %	27.7 %	28.1 %	26.9 %		20.3 %	23.5 %	25.8 %	26.6 %	24.2 %		
Refrigeration & Food Equipment:	Φ.	04.007 (	44.075 0	05.044 €	44.400	<b>*</b> 440.000	Φ.	00.400 Ф	54.070 Å	40.404 @	40.404	<b>6</b> 400 440		
Segment earnings (EBIT)	\$	24,807 \$	44,375 \$	35,211 \$		\$ 118,832	\$	29,182 \$	51,372 \$	42,434 \$	13,131			
Rightsizing and other costs	_	2,293	666	840	2,243	6,042			<u> </u>	451	9,498	9,949		
Adjusted EBIT - Segment		27,100	45,041	36,051	16,682	124,874		29,182	51,372	42,885	22,629	146,068		
Adjusted EBIT %		8.1 %	11.7 %	9.7 %	5.4 %	8.9 %		8.6 %	12.8 %	11.1 %	6.9 %	10.1 %		
Adjusted D&A <sup>2</sup>	_	13,011	12,777	13,047	12,525	51,360	_	13,579	13,524	13,533	13,541	54,177		
Adjusted EBITDA - segment	\$	40,111 \$	57,818 \$	49,098 \$		\$ 176,234	\$	42,761 \$	64,896 \$	56,418 \$	36,170	•		
Adjusted EBITDA %		12.0 %	15.0 %	13.3 %	9.5 %	12.6 %		12.6 %	16.2 %	14.6 %	11.1 %	13.8 %		
Total Segments:							_							
Segment earnings (EBIT) 3	\$			316,735 \$		\$1,112,118	\$			252,355 \$	255,193			
Rightsizing and other costs		3,928	5,730	3,485	13,412	26,555		3,127	4,458	21,561	29,441	58,587		
Loss on assets held for sale 1		46,946	<del></del>	<del></del>		46,946					_			
Adjusted EBIT - Segment <sup>4</sup>		250,976	310,790	320,220	303,633	1,185,619		201,723	275,507	273,916	284,634	1,035,780		
Adjusted EBIT % 4		14.5 %	17.2 %	17.5 %	17.1 %	16.6 %		12.3 %	15.3 %	15.7 %	15.7 %	14.8 %		
Adjusted D&A <sup>2</sup>		66,133	65,093	65,190	67,024	263,440		67,267	67,708	66,691	67,314	268,980		
Adjusted EBITDA - segment 4	\$		375,883 \$	385,410 \$		\$1,449,059	\$			340,607 \$		\$1,304,760		
Adjusted EBITDA % <sup>4</sup>		18.4 %	20.7 %	21.1 %	20.9 %	20.3 %		16.4 %	19.1 %	19.5 %	19.5 %	18.7 %		

<sup>&</sup>lt;sup>1</sup> Q1 and FY 2019 include a \$46,946 loss on assets held for sale for Finder Pompe S.r.I. ("Finder").

<sup>&</sup>lt;sup>2</sup> Adjusted D&A is depreciation and amortization expense, excluding depreciation and amortization included within rightsizing and other costs.

<sup>&</sup>lt;sup>3</sup> Refer to Quarterly Segment Information section for reconciliation of total segment earnings (EBIT) to net earnings.

<sup>&</sup>lt;sup>4</sup> Refer to Additional Information section for definition.

# DOVER CORPORATION REVENUE GROWTH FACTORS & ADJUSTED GUIDANCE (NON-GAAP)

(unaudited)(in thousands, except per share data\*)

## **Other Non-GAAP Reconciliations**

## **Revenue Growth Factors**

			2019		
	Q1	Q2	Q3	Q4	Full Year
Organic					
Engineered Products	6.1 %	4.9 %	7.4 %	3.1 %	5.4 %
Fueling Solutions	20.0 %	8.3 %	10.7 %	5.0 %	10.5 %
Imaging & Identification	5.5 %	(3.1)%	4.6 %	(1.8)%	1.2 %
Pumps & Process Solutions	10.0 %	6.7 %	8.7 %	(8.0)%	3.9 %
Refrigeration & Food Equipment	0.7 %	(2.8)%	(3.2)%	(5.6)%	(2.7)%
Total Organic	8.3 %	2.9 %	5.6 %	(1.1)%	3.8 %
Acquisitions	0.5 %	0.8 %	1.0 %	0.9 %	0.8 %
Dispositions	(0.1)%	(0.5)%	(0.5)%	(0.6)%	(0.5)%
Currency translation	(3.4)%	(2.5)%	(1.6)%	(1.0)%	(2.0)%
Total*	5.3 %	0.7 %	4.5 %	(1.8)%	2.1 %

<sup>\*</sup> Totals may be impacted by rounding.

	2019
	Full Year
Organic	
United States	3.6 %
Other Americas	1.2 %
Europe	6.5 %
Asia	2.4 %
Other	2.3 %
Total Organic	3.8 %
Acquisitions	0.8 %
Dispositions	(0.5)%
Currency translation	(2.0)%
Total*	2.1 %

<sup>\*</sup> Totals may be impacted by rounding.

## **Adjusted Guidance Reconciliation**

	2019	Actual	202	20 Guidance
Adjusted net earnings per share*:				
Net earnings (GAAP)	\$	4.61	\$	5.48 - 5.68
Acquisition-related amortization, net		0.70		0.66
Rightsizing and other costs, net		0.16		0.06
Loss on extinguishment of debt		0.12		_
Loss on assets held for sale		0.32		_
Adjusted net earnings (Non-GAAP)	\$	5.93	\$	6.20 - 6.40

<sup>\*</sup> Per share data and totals may be impacted by rounding.

## **DOVER CORPORATION QUARTERLY SEGMENT INFORMATION**

(unaudited)(in thousands)

	_					2019				2018									
		Q1		Q2		Q3		Q4	FY 2019		Q1		Q2		Q3		Q4	FY	2018
BOOKINGS																			
Engineered Products	\$	427,697	\$	397,420	\$	426,059 \$	\$	457,145	\$ 1,708,321	\$	480,513	\$	425,322	\$	403,098	\$	494,622	\$1,80	3,555
Fueling Solutions		343,083		394,256		450,727		425,698	1,613,764		360,519		392,100		383,749		376,651	1,51	3,019
Imaging & Identification		267,762		264,175		284,527		276,451	1,092,915		270,653		294,248		258,883		282,519	1,10	6,303
Pumps & Process Solutions		369,801		375,905		329,642		318,482	1,393,830		342,991		345,278		340,287		358,319	1,38	6,875
Refrigeration & Food Equipment		376,998		384,365		323,422		361,970	1,446,755	_	372,701		428,816		331,979		341,221	1,47	4,717
Intra-segment eliminations		(725)		(490)		(528)		872	(871)		(680)		(25)		(597)		(617)	(	(1,919)
Total consolidated bookings	\$1	,784,616	\$1	,815,631	\$1	,813,849	\$ 1	,840,618	\$ 7,254,714	\$1	1,826,697	\$1	,885,739	\$1	1,717,399	\$1	,852,715	\$7,28	32,550
BACKLOG																			
Engineered Products	\$	451,335	\$	418,154	\$	416,025	\$	452,142		\$	380,846	\$	375,975	\$	370,948	\$	442,519		
Fueling Solutions		185,847		186,202		223,081		205,842			229,234		246,087		251,212		208,574		
Imaging & Identification	_	118,177		116,810		121,877		125,775		_	131,544		133,570		123,624		118,057		
Pumps & Process Solutions		353,066		378,427		361,478		353,073			315,020		318,891		337,420		315,230		
Refrigeration & Food Equipment		311,632		310,454		262,870		320,577			283,250		309,440		255,783		268,991		
Intra-segment eliminations		(403)		(141)		(252)		(249)			(394)		(154)		(58)		(200)		
Total consolidated backlog	\$1	,419,654	\$1	,409,906	\$1	,385,079	\$ 1	,457,160		\$1	1,339,500	\$1	,383,809	\$1	1,338,929	\$1	,353,171		

## **Bookings Growth Factors**

			2019		
	Q1	Q2	Q3	Q4	Full Year
Organic					
Engineered Products	(9.3)%	(4.9)%	6.9 %	(6.8)%	(4.0)%
Fueling Solutions	(2.3)%	1.9 %	16.5 %	11.0 %	6.9 %
Imaging & Identification	4.5 %	(6.4)%	13.0 %	(0.3)%	2.3 %
Pumps & Process Solutions	11.0 %	12.8 %	(0.8)%	(9.2)%	3.3 %
Refrigeration & Food Equipment	2.8 %	(9.2)%	(1.5)%	6.8 %	(0.7)%
Total Organic	0.4 %	(1.5)%	6.8 %	(0.1)%	1.3 %
Acquisitions	0.6 %	0.6 %	0.9 %	0.9 %	0.8 %
Dispositions	(0.1)%	(0.5)%	(0.4)%	(0.3)%	(0.3)%
Currency translation	(3.2)%	(2.3)%	(1.7)%	(1.2)%	(2.1)%
Total*	(2.3)%	(3.7)%	5.6 %	(0.7)%	(0.4)%

<sup>\*</sup> Totals may be impacted by rounding.

## ADDITIONAL INFORMATION FOURTH QUARTER AND FULL YEAR 2019

(Amounts in thousands except share data and where otherwise indicated)

### Change in Segments

Effective October 1, 2019, the Company transitioned from a three-segment to a five-segment structure as a result of a change to its internal organization. This new structure will increase management efficiency and better align the Company's operations with its strategic initiatives and capital allocation priorities across its businesses. All periods are presented under the new structure.

### **Acquisitions**

The Company did not complete any acquisitions during the fourth quarter of 2019. For the full year 2019, the Company acquired three businesses in separate transactions for total consideration of \$216.4 million, net of cash acquired and including contingent consideration. The businesses were acquired to complement and expand upon existing operations within the Fueling Solutions and Pumps & Process Solutions segments.

## **Discontinued and Disposed Businesses**

The Company did not dispose of any businesses during the fourth quarter of 2019. For the full year 2019, the Company completed the sale of Finder, which generated total cash proceeds of \$24.2 million. The Finder business was included in the results of the Pumps & Process Solutions segment. The sale does not represent a strategic shift that will have a major effect on operations and financial results and, therefore, did not qualify for presentation as a discontinued operation.

## Rightsizing and Other Costs

During the year ended December 31, 2019, the Company executed several programs in order to further optimize operations. Rightsizing programs in 2019 included 1) broad-based selling, general and administrative expense reduction and 2) initiation of footprint consolidation actions. During the fourth quarter of 2019, the Company recorded rightsizing and other related costs of \$17.9 million which is comprised of \$14.8 million of restructuring costs and \$3.1 million of other charges. During the full year 2019, the Company recorded rightsizing and other related costs of \$32.2 million which is comprised of \$26.8 million of restructuring costs and \$5.3 million of other charges. These costs primarily relate to actions taken on employee reductions, facility consolidations and site closures, product line exits and other associated asset charges. During the fourth quarter and full year 2019, rightsizing and other charges were broad based across all segments as well as corporate, with costs incurred by segment as follows:

(\$ in millions)	20	19		2018					
	Q4		FY		Q4		FY		
Engineered Products	\$ 1.4	\$	3.2	\$	3.7	\$	7.3		
Fueling Solutions	1.6		4.9		6.7		15.3		
Imaging & Identification	4.4		6.4		3.5		12.6		
Pumps & Process Solutions	3.9		6.1		6.1		13.4		
Refrigeration & Food Equipment	2.2		6.0		9.5		10.0		
Corporate	 4.5	_	5.6		8.0		14.2		
Total*	\$ 17.9	\$	32.2	\$	37.4	\$	72.8		

<sup>\*</sup> Totals may be impacted by rounding.

## **Tax Rate**

The effective tax rate was 14.7% and 15.4% for the fourth quarters of 2019 and 2018, respectively. On a full year basis, the effective tax rate for 2019 and 2018 was 19.6% and 18.5%, respectively. The 2019 tax rate was primarily driven by the tax deduction for share-based awards and other favorable discrete items, partially offset by the exclusion of capital losses on a disposition of a business under local tax law. The 2018 tax rate was impacted by the tax deduction for share-based awards, the impact of SAB 118 from US Tax Reform, and other favorable discrete items.

## ADDITIONAL INFORMATION (CONTINUED) FOURTH QUARTER AND FULL YEAR 2019

(Amounts in thousands except share data and where otherwise indicated)

### **Share Repurchases**

During the year ended December 31, 2019, the Company purchased approximately 1.3 million shares of its common stock for a total cost of \$143.3 million, or \$106.64 per share. As of December 31, 2019, 8,360,044 shares remain authorized for repurchase under the February 2018 share repurchase authorization.

### **Borrowings**

On November 4, 2019, the Company issued €500 million of 0.750% euro-denominated notes due 2027 and \$300 million of 2.950% notes due 2029. The proceeds from the sale of euro-denominated notes of €494.7 million, net of discounts and issuance costs, were used in part to redeem the €300 million 2.125% notes due 2020. The proceeds from the sale of notes of \$296.9 million, net of discounts and issuance costs, and the remaining funds from the sale of the euro-denominated notes, were used to fund the redemption of the \$450 million 4.30% notes due 2021. The remainder of the proceeds will be used for general corporate purposes. The early extinguishment of debt resulted in a pre-tax loss of \$23.5 million.

#### Capitalization

The following table provides a reconciliation of total debt and net debt to net capitalization to the most directly comparable GAAP measures:

Net Debt to Net Capitalization Ratio (Non-GAAP)	December 31, 2019	<b>December 31, 2018</b>
Commercial paper	84,700	220,318
Notes payable	84,700	220,318
Long-term debt	2,985,716	2,943,660
Total debt	3,070,416	3,163,978
Less: Cash and cash equivalents	(397,253)	(396,221)
Net debt	2,673,163	2,767,757
Add: Stockholders' equity	3,032,660	2,768,666
Net capitalization	\$ 5,705,823	\$ 5,536,423
Net debt to net capitalization	46.8 %	50.0 %

#### **Quarterly Cash Flow**

	2019							2018									
	Q1		Q2		Q3		Q4	FY 2019		Q1		Q2		Q3		Q4	FY 2018
Net Cash Flows Provided By (Used In):																	
Operating activities	\$ 24,524	\$	208,709	\$	350,865	\$	361,208	\$ 945,306	\$	15,535	\$	159,205	\$	243,944	\$	370,509	\$ 789,193
Investing activities	(217,690)		(69,755)		(48,612)		(48,198)	(384,255)		(122,597)		(51,606)		(35,922)		(35,355)	(245,480)
Financing activities	36,067		(60,596)		(277,901)		(255,612)	(558,042)		(289,103)		(227,734)		(232,476)		(148,525)	(897,838)

### **Quarterly Free Cash Flow (Non-GAAP)**

			2019			2018								
	Q1	Q2	Q3	Q4	FY 2019		Q1	Q2	Q3	Q4	FY 2018			
Cash flow from operating activities	\$ 24,524 \$	208,709 \$	350,865 \$	361,208	\$ 945,306	\$	15,535 \$	159,205 \$	243,944 \$	370,509	\$ 789,193			
Less: Capital expenditures	(37,122)	(53,970)	(46,184)	(49,528)	(186,804)		(44,678)	(51,686)	(38,192)	(36,438)	(170,994)			
Free cash flow *	\$ (12,598) \$	154,739 \$	304,681 \$	311,680	\$ 758,502	\$	(29,143) \$	107,519 \$	205,752 \$	334,071	\$ 618,199			
Free cash flow as a percentage of revenue	(0.7)%	8.5 %	16.7 %	17.6 %	10.6 %		(1.8)%	6.0 %	11.8 %	18.5 %	8.8 %			
Free cash flow as a percentage of earnings from continuing operations	(11.9)%	78.1 %	147.9 %	185.4 %	111.9 %		(26.6)%	64.6 %	130.8 %	211.5 %	104.6 %			

<sup>\*</sup> FY 2019 and 2018 free cash flow includes cash payments related to restructuring initiatives of \$33.3 million and \$52.0 million, respectively. Q4 2019 and 2018 free cash flow includes cash payments related to restructuring initiatives of \$7.4 million and \$13.4 million, respectively.

## **Non-GAAP Disclosures**

In an effort to provide investors with additional information regarding our results as determined by GAAP, Management also discloses non-GAAP information that Management believes provides useful information to investors. Adjusted earnings from continuing operations, adjusted diluted earnings per share from continuing operations, total segment earnings (EBIT), adjusted EBIT by segment, adjusted EBITDA by segment, adjusted EBITDA margin by segment, net debt, net capitalization, net debt to net capitalization ratios, free cash flow, free cash flow as a percentage of revenue, free cash flow as a percentage of earnings, and organic revenue growth are not financial measures under GAAP and should not be considered as a substitute for earnings from continuing operations, diluted earnings per share from continuing operations, debt or equity, cash flows from operating activities, or revenue as determined in accordance with GAAP, and they may not be comparable to similarly titled measures reported by other companies.

Adjusted earnings from continuing operations represents earnings from continuing operations adjusted for the effect of acquisition-related amortization, rightsizing and other costs, loss on extinguishment of debt, loss on assets held for sale, and the Tax Cuts and Jobs Act. We exclude after-tax acquisition-related amortization because the amount and timing of such charges are significantly impacted by the timing, size, number and nature of the acquisitions the Company consummates. We exclude the other items because they occur for reasons that may be unrelated to the Company's commercial performance during the period and/or Management believes they are not indicative of the Company's ongoing operating costs or gains in a given period.

Adjusted diluted earnings per share from continuing operations represents adjusted earnings from continuing operations divided by average diluted shares.

Total segment earnings (EBIT) is defined as earnings from continuing operations before income taxes, net interest expense and corporate expenses. Total segment earnings (EBIT) margin is defined as total segment earnings (EBIT) divided by revenue.

Adjusted EBIT by Segment is defined as earnings from continuing operations before income taxes, net interest expense, corporate expenses, rightsizing and other costs and a 2019 loss on assets held for sale. Adjusted EBIT Margin by Segment is defined as adjusted EBIT by segment divided by segment revenue.

Adjusted EBITDA by Segment is defined as adjusted EBIT by segment plus depreciation and amortization, excluding depreciation and amortization included within rightsizing and other costs. Adjusted EBITDA Margin by Segment is defined as adjusted EBITDA by segment divided by segment revenue.

Management believes these measures are useful to investors to better understand the Company's ongoing profitability as it will better reflect the Company's core operating results, offer more transparency and facilitate easier comparability to prior and future periods and to its peers.

Net debt represents total debt minus cash and cash equivalents. Net capitalization represents net debt plus stockholders' equity. Net debt to net capitalization ratio equals net debt divided by net capitalization. Management believes the net debt to net capitalization ratio is useful to assess our overall financial leverage and capacity.

Free cash flow represents net cash provided by operating activities minus capital expenditures. Free cash flow as a percentage of revenue equals free cash flow divided by revenue. Free cash flow as a percentage of earnings from continuing operations equals free cash flow divided by earnings from continuing operations. Management believes that free cash flow and free cash flow ratios are important measures of operating performance because it provides management and investors a measurement of cash generated from operations that is available for mandatory payment obligations and investment opportunities, such as funding acquisitions, paying dividends, repaying debt and repurchasing our common stock.

Management believes that reporting organic revenue growth, which excludes the impact of foreign currency exchange rates and the impact of acquisitions and dispositions, provides a useful comparison of our revenue and bookings performance and trends between periods.