

**Dover Corporation**  
**Non-GAAP Reconciliation**  
**2021 Company Overview**

This document defines, reconciles to GAAP and discloses the relevance to investors of the non-GAAP measures included in the 2021 Company Overview.

**Adjusted Earnings Per Share**

Earnings from continuing operations are adjusted by the effect of acquisition-related amortization, rightsizing and other costs, loss on extinguishment of debt, loss on assets held for sale, (gain)/loss on disposition, and the Tax Cuts and Jobs Act to derive at adjusted earnings from continuing operations and adjusted diluted earnings per common share as follows:

(in thousands, except per share data)

	2020	2019	2018
<b>Adjusted earnings from continuing operations:</b>			
Earnings from continuing operations	\$ 683,451	\$ 677,918	\$ 591,145
Acquisition-related amortization, pre-tax <sup>1</sup>	138,515	138,336	146,297
Acquisition-related amortization, tax impact <sup>2</sup>	(34,367)	(34,768)	(37,001)
Rightsizing and other costs, pre-tax <sup>3</sup>	51,472	32,153	72,828
Rightsizing and other costs, tax impact <sup>2</sup>	(10,802)	(6,789)	(14,531)
Loss on extinguishment of debt, pre-tax <sup>4</sup>	-	23,543	-
Loss on extinguishment of debt, tax impact <sup>2</sup>	-	(5,163)	-
Loss on assets held for sale <sup>5</sup>	-	46,946	-
Tax Cuts and Jobs Act <sup>6</sup>	-	-	(2,832)
Gain on dispositions, pre-tax <sup>7</sup>	(5,213)	-	-
Gain on dispositions, tax impact <sup>2</sup>	1,267	-	-
<b>Adjusted earnings from continuing operations</b>	<b>\$ 824,323</b>	<b>\$ 872,176</b>	<b>\$ 755,906</b>
<b>Diluted average shares outstanding</b>	<b>145,393</b>	<b>146,992</b>	<b>152,133</b>

**Adjusted diluted earnings per common share\*:**

Earnings from continuing operations	\$ 4.70	\$ 4.61	\$ 3.89
Acquisition-related amortization, pre-tax <sup>1</sup>	0.95	0.94	0.96
Acquisition-related amortization, tax impact <sup>2</sup>	(0.24)	(0.24)	(0.24)
Rightsizing and other costs, pre-tax <sup>3</sup>	0.35	0.22	0.48
Rightsizing and other costs, tax impact <sup>2</sup>	(0.07)	(0.06)	(0.10)
Loss on extinguishment of debt, pre-tax <sup>4</sup>	-	0.16	-
Loss on extinguishment of debt, tax impact <sup>2</sup>	-	(0.04)	-
Loss on assets held for sale <sup>5</sup>	-	0.32	-
Tax Cuts and Jobs Act <sup>6</sup>	-	-	(0.02)
Gain on dispositions, pre-tax <sup>7</sup>	(0.03)	-	-
Gain on dispositions, tax impact <sup>2</sup>	0.01	-	-
<b>Adjusted diluted earnings per common share</b>	<b>\$ 5.67</b>	<b>\$ 5.93</b>	<b>\$ 4.97</b>

<sup>1</sup> Includes amortization on acquisition-related intangible assets and inventory step-up.

<sup>2</sup> Adjustments were tax effected using the statutory tax rates in the applicable jurisdictions or the effective tax rate, where applicable, for each period.

<sup>3</sup> Rightsizing and other costs include actions taken on employee reductions, facility consolidations and site closures, product line exits and other asset charges.

<sup>4</sup> Represents a loss on early extinguishment of €300,000 2.125% notes due 2020 and \$450,000 4.30% notes due 2021.

<sup>5</sup> Represents a loss on assets held for sale of Finder Pompe S.r.l. ("Finder"). Under local law, no tax benefit is realized from the loss on the sale of a wholly-owned business.

<sup>6</sup> 2018 tax benefits related to additional Tax Cuts and Jobs Act regulatory guidance covered by SAB 118.

<sup>7</sup> Represents a gain on the disposition of AMS Chino within the Refrigeration & Food Equipment segment, including working capital adjustments.

\* Per share data and totals may be impacted by rounding.

### Free Cash Flow

Free cash flow represents net cash provided by operating activities minus capital expenditures as follows:

(in thousands)	2020	2019	2018
Cash flow from operating activities	\$ 1,104,810	\$ 945,306	\$ 789,193
Less: Capital expenditures	(165,692)	(186,804)	(170,994)
<b>Free cash flow</b>	<b>\$ 939,118</b>	<b>\$ 758,502</b>	<b>\$ 618,199</b>
Revenue	\$ 6,683,760	\$ 7,136,397	\$ 6,992,118
<b>Free cash flow as a percentage of revenue</b>	<b>14.1%</b>	<b>10.6%</b>	<b>8.8%</b>

### Non-GAAP Disclosures

Adjusted earnings from continuing operations represents earnings from continuing operations adjusted for the effect of acquisition-related amortization, rightsizing and other costs, loss on extinguishment of debt, loss on assets held for sale, (gains)/loss on disposition, and the Tax Cuts and Jobs Act. We exclude after-tax acquisition-related amortization because the amount and timing of such charges are significantly impacted by the timing, size, number and nature of the acquisitions the Company consummates. We exclude the other items because they occur for reasons that may be unrelated to the Company's commercial performance during the period and/or Management believes they are not indicative of the Company's ongoing operating costs or gains in a given period.

Adjusted diluted earnings per share from continuing operations represents adjusted earnings from continuing operations divided by average diluted shares.

Management believes these measures are useful to investors to better understand the Company's ongoing profitability as it will better reflect the Company's core operating results, offer more transparency and facilitate easier comparability to prior and future periods and to its peers.

Free cash flow represents net cash provided by operating activities minus capital expenditures. Free cash flow as a percentage of revenue equals free cash flow divided by revenue. Management believes that free cash flow and free cash flow as a percent of revenue are important measures of operating performance because it provides management and investors a measurement of cash generated from operations that is available for mandatory payment obligations and investment opportunities, such as funding acquisitions, paying dividends, repaying debt and repurchasing our common stock.