## DOVER CORPORATION

(Exact name of registrant as specified in its charter)

## Delaware

(State of Incorporation)

53-0257888
(I.R.S. Employer Identification No.)

280 Park Avenue, New York, NY
(Address of principal executive offices)

10017
(Zip Code)

Registrant's telephone number, including area code: (212) 922-1640

Indicate by checkmark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No

The number of shares outstanding of the Registrant's common stock as of the close of the period covered by this report was $113,804,882$.

## Part. I. FINANCIAL INFORMATION

Item 1. Financial Statements

DOVER CORPORATION AND SUBSIDIARIES CONSOLIDATED STATEMENT OF EARNINGS THREE MONTHS ENDED MARCH 31, 1996 AND 1995 (000'S OMITTED)

Net sales
Cost of sales
Gross profit
Selling and administrative expenses
Operating profit
Other deductions (income):
Interest expense
Interest income
Foreign exchange
All other, net
Total

Earnings before taxes on income
Federal and other taxes on income

Net earnings

Weighted average number of common shares outstanding during the period

Net earnings per common share

1996
1995


113,746 113,358

| \$ | 0.68 | \$ | 0.53 |
| :---: | :---: | :---: | :---: |

DOVER CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENT OF RETAINED EARNINGS
THREE MONTHS ENDED MARCH 31, 1996 AND 1995 (000'S OMITTED)

Balance at beginning of period Net earnings

Deduct common stock cash dividends of $\$ .15$ per share (\$.13 in 1995)

Balance at end of period

| 1996 | 1995 |
| :---: | :---: |
| \$1,152,187 | \$1, 268, 115 |
| 77,745 | 59,799 |
| 1,229,932 | 1,327,914 |
| 17,069 | 14,740 |
| \$1, 212, 863 | \$1,313,174 |

## DOVER CORPORATION AND SUBSIDIARIES

CONSOLIDATED BALANCE SHEET
(000'S OMITTED)

Assets
Current Assets:
Cash and cash equivalents
Marketable securities
Receivables, net of allowance for doubtful accounts Inventories at cost
Prepaid expenses
Total current assets
Property, plant \& equipment, at cost Accumulated depreciation

Net property, plant \& equipment
Intangible assets, net of amortization
Other intangible assets
Deferred charges and other assets

| \$ 106,774 | \$ 121,698 |
| :---: | :---: |
| 28,607 | 27, 054 |
| 685,155 | 706,889 |
| 523,315 | 479,327 |
| 51,843 | 49,391 |
| 1,395,694 | 1,384,359 |
| $\begin{array}{r} 1,011,161 \\ (568,245) \end{array}$ | $\begin{gathered} 975,127 \\ (551,187) \end{gathered}$ |
| 442,916 | 423,940 |
| 844,813 | 811,182 |
| 10,258 | 10,258 |
| 30, 014 | 36,912 |
| \$2,723,695 | \$2,666,651 |

## Liabilities

Current liabilities:
Notes payable
Current maturities of long-term debt
Accounts payable
Accrued compensation \& employee benefits
Accrued insurance
Other accrued expenses
Income taxes
Total current liabilities
Long-term debt
Deferred taxes
Deferred compensation
Stockholders' Equity:
Preferred stock
Common stock
Additional paid-in surplus
Cumulative translation adjustments
Unrealized holding gains (losses)
Retained earnings

| \$ 412,361 | \$ 417,478 |
| :---: | :---: |
| 2,166 | 2,502 |
| 196,779 | 190,850 |
| 92,285 | 125,600 |
| 109,805 | 106,274 |
| 212,997 | 209,455 |
| 62,586 | 28,888 |
| 1,088,979 | 1,081, 047 |
| 255,015 | 255,600 |
| 43,926 | 46,328 |
| 50,871 | 55,970 |
| - | - |
| 116,719 | 116,563 |
| 10,072 | 6,424 |
| $(2,748)$ | 2,268 |
| 2,733 | 3,994 |
| 1,212,863 | 1,152,187 |
| 1,339,639 | 1,281,436 |
| 54,735 | 53,730 |
| 1,284,904 | 1,227,706 |
| \$2, 723, 695 | \$2,666, 651 |

DOVER CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENTS OF CASH FLOWS INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS

THREE MONTHS ENDED MARCH 31, 1996 AND 1995
(000'S OMITTED)

Cash flows from operating activities:
$\qquad$

Net income

Adjustments to reconcile net income to net cash provided by operating activities:

Depreciation
Amortization
Net increase (decrease) in deferred taxes
Net increase (decrease) in LIFO reserves
Increase (decrease) in deferred compensation Other, net
Changes in assets and liabilities (excluding acquisitions): Decrease (increase) in accounts receivable

Decrease (increase) in inventories, excluding LIFO reserve

| 20,543 | 16,012 |
| :---: | :---: |
| 9,713 | 8,386 |
| $(4,230)$ | $(1,268)$ |
| 393 | 291 |
| $(5,868)$ | 221 |
| 6,230 | $(7,026)$ |
| 33,138 | $(25,199)$ |
| $(29,993)$ | $(24,989)$ |
| $(2,147)$ | $(6,800)$ |
| $(2,504)$ | 8,789 |
| $(28,076)$ | 15,129 |
| 33,642 | 29,951 |
| 30,841 | 13,497 |
| 108,586 | 73,296 |
| $(1,553)$ | $(2,231)$ |
| $(35,685)$ | $(28,056)$ |
| $(58,849)$ | $(16,240)$ |
| $(1,005)$ | $(4,110)$ |
| (97, 092 ) | $(50,637)$ |
| $(6,211)$ | $(14,256)$ |
| $(5,608)$ | (242) |
| 2,469 | 1, 083 |
| $(17,068)$ | $(14,739)$ |
| $(26,418)$ | $(28,154)$ |
| $(14,924)$ | $(5,495)$ |
| 121,698 | 90,304 |
| \$ 106, 774 | \$ 84, 809 |

Total adjustments

Net cash provided by operating activities
Cash flows from (used in) investing activities:
Net sale (purchase) of marketable securities
Additions to property, plant \& equipment
Acquisitions, net of cash and cash equivalents
Purchase of treasury stock

Net cash from (used in) investing activities
Cash flows from (used in) financing activities:
Increase (decrease) in notes payable
Reduction of long-term debt
Proceeds from exercise of stock options
Cash dividends to stockholders

Net cash from (used in) financing activities
Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period

Cash and cash equivalents at end of period
\$ 77,745
\$ 59,799

DOVER CORPORATION
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS
MARCH 31, 1996

NOTE A - Basis of Presentation
The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to Form $10-\mathrm{Q}$ and therefore do not include all information and footnotes necessary for a fair presentation of financial position, results of operations, and changes in financial position in conformity with generally accepted accounting principles. In the opinion of the Company, all adjustments, consisting only of normal recurring items necessary for a fair presentation of the operating results have been made. The results of operations of any interim period are subject to year-end audit and adjustments, and are not necessarily indicative of the results of operations for the fiscal year.

NOTE B - Inventory
Inventories, by components, are summarized as follows:

Raw materials
Work in progress
Finished goods
Total
Less LIFO reserve
Net amount per balance sheet

| $\begin{gathered} \text { MARCH 31, } \\ 1996 \end{gathered}$ | $\begin{gathered} \text { DECEMBER 31, } \\ 1995 \end{gathered}$ |
| :---: | :---: |
| \$165,162 | \$153, 094 |
| 239,199 | 221,371 |
| 165,162 | 150,677 |
| 569,523 | 525,142 |
| 46,208 | 45,815 |
| \$523, 315 | \$479, 327 |

## DECEMBER 31, 1995

\$153, 094
221, 371
150,677


NOTE C - Additional Information

For a more adequate understanding of the Company's financial position, operating results, business properties and other matters, reference is made to the Company's annual form $10-\mathrm{K}$ which was filed with the Securities and Exchange Commission in March 1996.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## (1) MATERIAL CHANGES IN CONSOLIDATED FINANCIAL CONDITION:

The Company's liquidity remained almost flat during the first quarter of 1996 as compared to the position at December 31, 1995, despite an investment of $\$ 67$ million for acquisitions during this three month period.

Working capital increased from $\$ 303.3$ million at the end of last year to $\$ 306.7$ million at March 31, 1996.

Six acquisitions were completed during this quarter which will add approximately $\$ 75$ million to the Company's annual sales in 1996. Due to amortization of acquisition-related costs they negatively impacted first quarter earnings by a small amount but should be neutral to slightly positive in their impact for the full year.

MATERIAL CHANGES IN RESULTS OF OPERATIONS:
The Company earned $\$ .68$ per share in its first quarter ended March 31st, up $28 \%$ from $\$ .53$ earned in the first quarter of 1995 . Sales gained $17 \%$ to $\$ 999$ million. Pretax profits rose $35 \%$ to $\$ 124$ million, but a higher than normal tax rate of $37.3 \%$ (versus $35 \%$ last year) reduced net income growth to $30 \%$. All of the Company's market segments achieved sales and profit growth.

## DOVER TECHNOLOGIES:

Profits at Dover Technologies advanced $30 \%$ on a sales gain of $36 \%$. Most of the eight companies in this segment had higher earnings than last year, but almost all of the overall sales and earnings gains reflect the addition of companies acquired during 1995, notably Imaje. Universal Instruments continued to produce more than half of DTI's operating income. Universal's book-to-bill was . 99 (. 98 for DTI as a whole) with mix continuing to change in favor of surface mount assembly machines. New products shown by Universal at the important NEPCON show in February were well received, as were those of DEK and Soltec, but the market for electronic capital goods is not as robust as it was last year. Universal's backlog is $46 \%$ lower than one year ago. Consequently, Universal is expected to have negative quarterly earnings comparisons for at least the next two quarters. Growth in other DTI companies and the favorable impact of 1995 acquisitions are expected to result in a full-year earnings gain for DTI following their $75 \%$ gain in earnings in 1995. The strength of DTI's surface mount assembly products, which serve a large market with strong long-term growth potential, is very encouraging for DTI's performance beyond the current year.

## DOVER INDUSTRIES:

Dover Industries' profits improved $22 \%$ on a $10 \%$ sales gain. The first quarter results includes a $\$ 2.6$ million gain on the sale of a leasing business, without which profits would have increased $13 \%$. Eight of Industries' 12 companies had earnings gains with Heil Environmental and Heil Tank Trailer (the two largest businesses) both ahead more than 40\%. Bookings for refuse trucks continue strong at Heil Environmental adding to backlog. The tank trailer business continued to recover from its fall-off in 1994-95. Other strong earnings gains were achieved by Dieterich Standard, Rotary Lift, Texas Hydraulics, and DovaTech. The food equipment market and screw machine market, especially automotive, were weaker affecting Groen, Randell and Davenport. March sales and earnings showed their normal seasonal upturn at DII and fears of a U.S. recession are receding. Both factors bode well for Industries' goal of achieving a significant earnings gain for all of 1996.

DOVER DIVERSIFIED:
Dover Diversified's profits rose $35 \%$ from last year's first quarter but were below levels achieved during the second half of 1995. It's Hill Phoenix company recorded a $\$ 3.4$ million cost of sales adjustment which resulted in a loss for the quarter. Manufacturing performance at Hill's case operation showed considerable improvement following its disruptive plant move last year, and the company has aggressive plans to improve customer satisfaction and operating margins during the balance of 1996. Both Belvac and Tranter continued their rapid growth as each had sales and earnings gains exceeding $25 \%$. Together these two companies produced most of

Diversified's income on less than half its sales. Tranter's market for heat exchange products continued strong with orders exceeding shipments by $9 \%$. Belvac's shipments continue to exceed bookings by a wide margin following an influx of orders in 1994-1995 for its can-necking machines, but backlog and current order rates should sustain good profitability throughout 1996. Shipments and margins improved at A-C Compressor but bookings have remained soft since this company adopted a more selective marketing approach in the second half of 1995. Dover Diversified believes it has the potential for market growth and internal margin improvement to reach its goal of a significant gain over 1995's record profits.

DOVER RESOURCES:
Dover Resources' earnings gained $8 \%$ on a similar sales increase with half of its 16 businesses achieving profit gains. Profits were strong, but continued slightly below prior year, at De-Sta-Co, OPW-Fueling Components, and Blackmer, due to the previously reported slowness in the vapor recovery market and lower operating margins in the De-Sta-Co industrial product group. Strong sales and earnings gains were provided by Midland (rail tank car valves), AOT (Canadian oil production equipment), Ronningen-Petter (filtration systems) and Stark (special tubing assemblies). Orders were $2 \%$ below shipments for Dover Resources as a whole as the mixed performance among its many product areas continued. Overall margin of $16.6 \%$ was in line with expectations, but below prior peak performances, representing an additional opportunity for Resources to achieve its goal of a moderate earnings increase in 1996.

## DOVER ELEVATOR

Following an extensive business restructuring in 1995, Dover Elevator International had its best quarter since the 1991 real-estate recession. Profits of almost $\$ 22$ million were more than double those of a weak quarter last year. Operating margins exceeded $10 \%$ for the first time since 1990 . Sales of $\$ 209$ million were up $8 \%$ from last year's first quarter but only slightly above the 1995 average when full year operating profits were only $\$ 63$ million. The margin improvement primarily reflects cost reduction from the business restructuring implemented in the third and fourth quarters of last year which involved $\$ 32$ million of cost. Production has begun from DEI's "focused" hydraulic elevator factory which is expected to reduce manufacturing costs on this important product line. The U.S. hydraulic elevator market (low-rise construction) has shown improvement and DEI's bookings for this area were strong in the quarter. Total new elevator bookings exceeded shipments and were $7 \%$ above last year. DEI's first quarter profits exceeded expectation, reinforcing Dover's belief that profits for the year are likely to exceed $\$ 70$ million, as suggested in Dover's recently published Annual Report.

OUTLOOK
The company earned a record $\$ 2.45$ per share in 1995 surpassing by $38 \%$ the earnings record it had set in 1994. In its Annual Report Dover said it anticipated a good year in 1996, with EPS growth at or above the $14 \%$ annual growth rate of 1990-1995. Although future quarters in 1996 represent more difficult comparisons, especially at Universal Investments, the strong start to the year is encouraging.

PART II OTHER INFORMATION
Item 6. Exhibits and Reports on Form 8-K
No report on Form 8-K was filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized

DOVER CORPORATION

| Date: | 4/26/96 | /s/ John F. McNiff |
| :---: | :---: | :---: |
|  |  | John F. McNiff, Vice President and Treasurer |
| Date: | 4/26/96 | /s/ Alfred Suesser |
|  |  | Alfred Suesser, Controller and Assistant Treasurer |

Exhibit No. Description

EX-27 Financial Data Schedule

3-MOS

> DEC-31-1996

JAN-1-1996
MAR-31-1996
106, 774
28,607
708,313
23, 158 523, 315
1,395,694
1, 011, 161

$$
(568,245)
$$

1, 088, 979

$$
2,723,695
$$

0
0
116, 719
2,723,695
999, 473
999,473 664,276
871, 021
$(1,497)$
11, 526
124, 055
46, 310
$0 \quad 0$
0
0
0.68
0.68

