## SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

DOVER CORPORATION
(Exact name of Registrant as specified in its charter)

Delaware
(State of Incorporation)

53-0257888
(I.R.S. Employer Identification No.)

10017
(Zip Code)

280 Park Avenue, New York, NY
(Address of principal executive offices)

Registrant's telephone number, including area code: (212) 922-1640

Indicate by checkmark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes _X_ NO

The number of shares outstanding of the Registrant's common stock as of the close of the period covered by this report was $57,221,902$.

Item 1. Financial Statements

DOVER CORPORATION AND SUBSIDIARIES
CONSOLIDATED STATEMENT OF EARNINGS
Three months ended June 30, 1994 and 1993 ('000 omitted)

|  | 1994 | 1993 |
| :---: | :---: | :---: |
| Net sales | \$761, 225 | \$594, 511 |
| Cost of sales | 523, 329 | 417,337 |
| Gross profit | 237,896 | 177,174 |
| Selling and administrative expenses | 151, 009 | 117,417 |
| Operating profit | 86,887 | 59,757 |
| Other deductions (income): |  |  |
| Interest expense | 8,538 | 5,130 |
| Interest income | $(3,068)$ | $(6,782)$ |
| Foreign exchange | 308 | 225 |
| All other | (341) | (801) |
|  | $5,437$ | (2, 228) |
| Earnings before taxes on income | 81,450 | 61,985 |
| Federal and other taxes on income | 29,010 | 22,226 |
| Net earnings | \$ 52,440 | \$ 39,759 |
| Weighted average number of common shares |  |  |
| outstanding during the period | 57,195 | 57,100 |
| Net earnings per common share | \$ . 92 | \$ . 70 |

Net sales
Cost of sales
Gross profit
Selling and administrative expenses
Operating profit
Other deductions (income):
Interest expense
Interest income
Foreign exchange
All other

Earnings before taxes on income
Federal and other taxes on income

Net earnings

Weighted average number of common shares outstanding during the period

Net earnings per common share

## CONSOLIDATED STATEMENT OF RETAINED EARNINGS Six Months ended June 30, 1994 and 1993 ('000 omitted)

\$1,441, 952
993,124
---------
448, 828 293,500
--------
--------
15,118
$(9,693)$
281
181

5,887
--------
149,441
54,428
\$ 95,013
=========

> 57,195
=========
\$ 1.66
=========
\$
57,100
========
1.29
$========$
\$1, 161, 291 816,003
--------9
345,288
231, 555
113,733

9,376
$(10,059)$
201
$\qquad$
(962)

114,695
41, 172
\$ 73,523
==========


Balance at beginning of period Net earnings

## Deduct:

Common stock cash dividends of
$\$ .46$ per share (\$.44 in 1993)
Deduct dividend in kind
Balance at end of period

| 1994 | 1993 |
| ---: | ---: |
| --- | --- |
| $\$ 1,121,817$ |  |
| 95,013 | $\$ 1,051,949$ |
| ----- | 73,523 |
| $1,216,830$ | $----\cdots$ |


| 26,314 | 25,125 |
| ---: | ---: |
| - | 36,329 |
| ------- | ------ |
| $\$ 1,190,516$ | $\$ 1,064,018$ |
| $========$ | $======$ |

DECEMBER 31 1993

## Assets

Current Assets：

Cash and cash equivalents
Marketable securities
Receivables，net of allowance for doubtful accounts
Inventories at cost（determined
principally on the last－in，
first－out basis，which is less than market value）
Prepaid expenses
Total current assets
Property，plant \＆equipment，at cost Accumulated depreciation

Net property，plant \＆equipment
Intangible assets，net of amortization
Other intangible assets
Deferred charges and other assets
\＄84， 147
52，073
515， 679

348,12
41,35
41，35
1，041，374
－－－－－－－
765， 88
455，960
309，92

600， 61
10， 25
60，876
\＄2，023， 049
＝ニニニニニニニー
\＄63，685
32，592
475，155

294， 319
37， 889
903，640
－－－－－－－
（431，274）
283，363
535，136
10， 258
41， 292
\＄1，773， 689
＝ニニニーニニニ＝

## Liabilities

Current liabilities：
Notes Payable
Current maturities of long－term debt
Accounts payable
Accrued compensation \＆employee benefits
Accrued insurance
Other accrued expenses
Income taxes

Total current liabilities
Long－term debt
Deferred taxes
Deferred compensation
Stockholders＇Equity：
Preferred stock
Common stock
14， 82
$(6,863)$
（355）
1，190，516

| 1，264，477 | 1，187，886 |
| :---: | :---: |
| 317，989 | 317， 884 |
| 946，488 | 870，002 |
| \＄2，023， 049 | \＄1，773，689 |

66，299
174，980
311
117，206 71， 084 74，501 116，916 40， 796

595，794
252， 065
20，409
35， 419
$(12,761)$
1，121， 817
－－－－－－－－－

## Net income

Adjustments to reconcile net income to net cash provided by operating activities: Depreciation and amortization
Net increase (decrease) in deferred taxes Net increase (decrease) in LIFO reserves Increase (decrease) in deferred compensation Other, net
Changes in assets and liabilities (excluding
acquisitions):
Decrease (increase) in accounts receivable
Decrease (increase) in inventories, excluding LIFO reserve
Decrease (increase) in prepaid expenses
Increase (decrease) in accounts payable
Increase (decrease) in accrued expenses
Increase (decrease) in federal and other taxes on income

## Total adjustments

Net cash provided by operating activities

Cash flows from (used in) investing activities:
Increase in marketable securities
Additions to property, plant \& equipment
Acquisitions*
Purchase of treasury stock

> Net cash from (used in) investing
> activities

Cash flows from (used in) financing activities:
Increase (decrease) in notes payable
Reduction of long-term debt
Proceeds from exercise of stock options
Cash dividends to stockholders
Net cash from (used in) finance
activities
Net increase (decrease) in cash and cash equivalents
Cash and cash equivalents at beginning of period
Cash and cash equivalents at end of period

| $\left(\begin{array}{c}------ \\ (203,592)\end{array}\right.$ | $(38,147)$ |
| :---: | :---: |
| 109,277 | 41,741 |
| 6,640 | (128) |
| 1,131 | 528 |
| $(26,314)$ | $(25,125)$ |
| 90,734 | 17,016 |
| 20,462 | 53,604 |
| 63,685 | 71,632 |
| \$ 84,147 | \$125, 236 |
| ======= | ====== |

The accompanying unaudited consolidated financial statements have been prepared in accordance with the instructions to form $10-\mathrm{Q}$ and therefore do not include all information and footnotes necessary for a fair presentation of financial position, results of operations, and changes in financial position in conformity with generally accepted accounting principles. In the opinion of the Company, all adjustments, consisting only of normal recurring items necessary for a fair presentation of the operating results have been made. The results of operations of any interim period are subject to year-end audit and adjustments, and are not necessarily indicative of the results of operations for the fiscal year.

During June 1994 two acquisitions were completed at a costs of $\$ 25.8$ million. These acquisitions are reflected on the Company's June 30, 1994, balance sheet as "other assets" pending fair market allocations.

NOTE B - Inventory
Inventories, by components, are summarized as follows:

|  | $\begin{gathered} \text { JUNE } 30 \\ 1994 \end{gathered}$ | $\begin{gathered} \text { DECEMBER } 31 \\ 1993 \end{gathered}$ |
| :---: | :---: | :---: |
| Raw materials | \$117, 508 | \$ 92,341 |
| Work in progress | 105, 757 | 136,031 |
| Finished goods | 168,429 | 109,329 |
| Total | 391,694 | 337,701 |
| Less LIFO reserve | 43,571 | 43,382 |
| Net amount per balance sheet | \$348, 123 | \$294,319 |

NOTE C - Additional Information
For a more adequate understanding of the company's financial position, operating results, business properties and other matters, reference is made to the Company's Annual Report on Form 10-K which was filed with the Securities and Exchange Commission in March 1994.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
(1) MATERIAL CHANGES IN CONSOLIDATED FINANCIAL CONDITION:

The Company's liquidity decreased during the first half of 1994 as compared with its position at December 31, 1993.

Working capital decreased from $\$ 307.8$ million at the end of last year to $\$ 281.7$ million at June 30, 1994. The $\$ 26.1$ million decrease reflects positive cash flow during the quarter net of $\$ 143.6$ million paid for acquisitions.

As a result of acquisition expenditures, Dover Corporation ended the quarter with net debt (defined as long-term debt plus current maturities on long-term debt plus notes payable less cash and equivalents) of $\$ 408$ million representing $30 \%$ of total capital.

MATERIAL CHANGES IN RESULTS OF OPERATIONS:
The Company earned $\$ .92$ per share in the Second Quarter ended June 30, a record level for any quarter and $31 \%$ higher than the $\$ .70$ earned in the Second Quarter of 1993. Sales advanced $28 \%$ to $\$ 761,224,000$ while net income rose $32 \%$ to $\$ 52,440,000$.

Following a First Quarter in which EPS advanced 25\%, these results put Dover's EPS for the First Half at \$1.66, up 29\% from prior year. Six months' earnings were $\$ 95,013,000$ on sales of $\$ 1,441,951,000$. Net margin for the half was $6.6 \%$ and annualized return on equity, based on average First Half equity, was $21 \%$.

All five of Dover's market segments achieved sales and earnings gains in the Second Quarter with increases ranging from modest to more than double.

## DOVER RESOURCES

Dover Resources' profits increased $17 \%$ on a $9 \%$ sales gain. About 4 points of the sales gain and 6 points of the earnings gain reflect the acquisition of Midland Manufacturing, acquired earlier this year, with the balance coming from internal growth. Strong performances by De-Sta-Co, Ronningen Petter, Petro Vend and Midland offset several declines as only half of DRI's 16 companies showed earnings gains for the quarter. Three businesses serving the oil production industry had a combined profit decline of almost $50 \%$, primarily due to lower demand for sucker rods. OPW-Fueling Components, whose strong results were key to DRI's success in 1993, continued to achieve sales and earnings gains as demand for vapor recovery products has remained strong.

## DOVER INDUSTRIES

Dover Industries' profits grew 51\% on a $75 \%$ sales gain reflecting both strong internal growth and acquisitions made in 1993. Ten of Industries' twelve companies achieved earnings gains, with seven more than $25 \%$ ahead. Heil had a record quarter with continued strength in its trailerized tank business and improvement in its refuse truck line. Heil's bookings continued very strong with a Second Quarter book-to-bill of 1.19 despite record shipments. Other companies with operating gains exceeding $25 \%$ were Rotary Lift, Bernard, Dieterich Standard, Texas Hydraulics and Davenport while Tipper Tie also reached this level with the help of their acquisition of Technopak at the start of the quarter. Integration of Technopak and Tipper-Tie Europa is proceeding well. Bookings at every Industries' company exceeded last year in the Second Quarter with the total up 21\%, adjusted for acquisitions.

## DOVER ELEVATOR INTERNATIONAL

Dover Elevator International achieved a 5\% earnings gain on a 3\% sales increase. Profit comparisons were adversely affected by a disappointing performance at General Elevator which specializes in maintenance of non-Dover elevators and in modernization. A new company president has been appointed. Most other DEI companies showed gains with particularly strong results at U.S Elevator, the largest company in the segment, reflecting continued success of its margin improvement strategy. Bookings for DEI were $7 \%$ below last year's Second Quarter in a depressed market. Backlog for new elevators is $11 \%$ below last year but service revenues continue to show modest increases.

Dover Technologies' profit grew by 44\% (by 56\% if prior year is adjusted for the spin-off of DOVatron) on a $20 \%$ sales gain ( $38 \%$ adjusted for the spin-off). All of the earnings gain was achieved in production equipment for printed circuit board assembly-- notably at Universal Instruments-as sales and earnings of the three component companies were essentially flat with last year. Universal improved its profits by $80 \%$ on a $51 \%$ sales gain as it continued to benefit from a cyclical recovery in its industry and from market share gains for both thru-hole and surface mount equipment. Customer feed back on the new GSM-1 surface mount machine continued favorable and margins on this important product line improved due to cost reduction. Universal's bookings, though 40\% ahead of last year, were even with Second Quarter shipments which set a record. Dover Technologies' overall bookings were up 32\% for the quarter (adjusted for the spin-off) and flat with sales.

## DOVER DIVERSIFIED

Dover Diversified's earnings were more than double the prior year's on sales $94 \%$ higher, primarily reflecting the impact of 3 acquisitions made in the Second Half of 1993. These companies--Belvac, Phoenix Refrigeration and Thermal Equipment-- added $\$ 6.8$ million to segment profits or 86 points of the $122 \%$ profit gain. Their own operating results were somewhat lower than last year as a major gain at Belvac (can-making machinery) could not offset disappointing results at Thermal Equipment (autoclaves and cleaning equipment). Tranter, A-C Compressor, Waukesha and the Sargent Controls/Aerospace companies all showed operating earnings gains in excess of 20\%, with Tranter's reported gain larger due to the acquisition of HTT in the First Quarter and of Re-Heat and Koolrad during this quarter. Dover Diversified's bookings were up $20 \%$ from last year (adjusted for acquisitions) and represented a book-to- bill of 1.16. Bookings were extremely strong at Belvac. A-C Compressor showed the only meaningful bookings decline from 1993 which A-C expects to make up in the Second Half of the year.

## OTHER MATTERS

During the Second Quarter, Dover purchased four companies for an investment of $\$ 35$ million bringing six-month 1994 acquisition investment to $\$ 150$ million (considering cash and debt acquired). ReHeat and Koolrad were added by Tranter (Dover Diversified) and Tarby by Blackmer (Dover Resources) while TNI (a leading manufacturer of speciality transformers) became a "stand alone" company within Dover Technologies. Due to acquisition-related write-offs and financing costs, all 1994 acquisitions combined added less than $\$ .01$ to Dover's reported 1994 earnings per share despite average operating margins in excess of $20 \%$ achieved so far this year by the acquired companies. The substantial (\$321 million investment) acquisition program of 1993 made a significant contribution to Dover's First Half profit adding an estimated $\$ .20$ per share (after acquisition write-offs and financing costs), of which $\$ .11$ was in the Second Quarter.

## OUTLOOK

Dover believes that in the current business climate it is reasonable to expect that Second Half earnings will be higher than in the First Half, leading to record 1994 earnings by a substantial margin. However, the Second Quarter is normally a seasonally strong one and it is possible this could prove to be Dover's best quarter in 1994. Barring an economic downturn, Dover's growth should continue in 1995.

The annual meeting of shareholders was held on April
26, 1994. The only business at the meeting was the election of directors. All of the nominees for directors were elected.

The number of votes for and withheld for each of the directors were as follows:

| NUMBER OF VOTES |  |
| :---: | :---: |
| FOR | WITHHELD |
| 48,884, 878 | 31, 857 |
| 48,883,471 | 33, 264 |
| 48,886, 863 | 29,872 |
| 48,883,903 | 32,832 |
| 48,882,638 | 34, 097 |
| 48,884,973 | 31, 762 |
| 48, 885, 638 | 31, 097 |
| 48, 885, 734 | 31, 001 |
| 48,881,599 | 35, 136 |
| 48,875,583 | 41,152 |

Item 6. Exhibits and Reports on Form 8-K
No report on Form 8-K was filed during the quarter for which this report is filed.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of
1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DOVER CORPORATION

Date: 7/26/94

Date: 7/26/94 $\qquad$
/s/ JOHN F. MCNIFF
John F. McNiff, Vice President and Treasurer
/s/ ALFRED SUESSER
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Alfred Suesser, Controller and Assistant Treasurer

